

ADMINISTRATIVE CAPACITY INDEX

Regions 2024

Emilia-Romagna



SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

PP+ - Good

Rating

61

out of 100

Chronological trend

Not available

Benchmark score

Benchmark

P.A. Trento

Sardegna

62/100



Average score of the Public Administrations

50/100



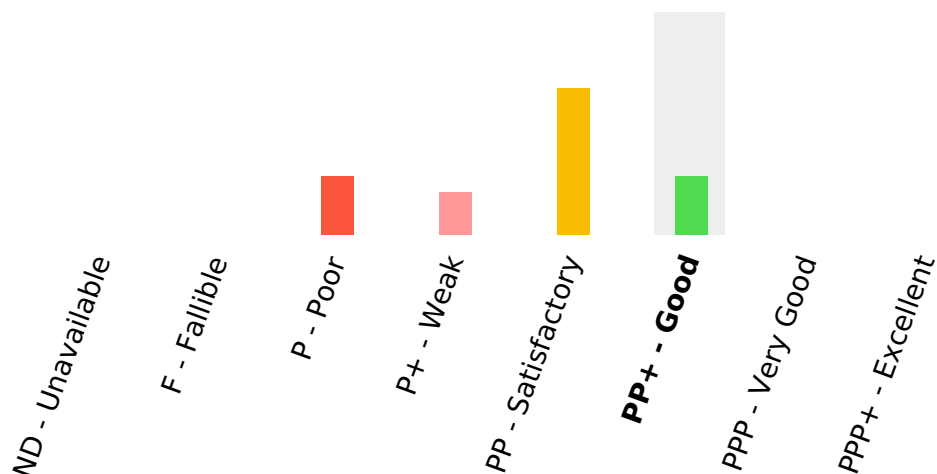
Worst score

Molise

22/100

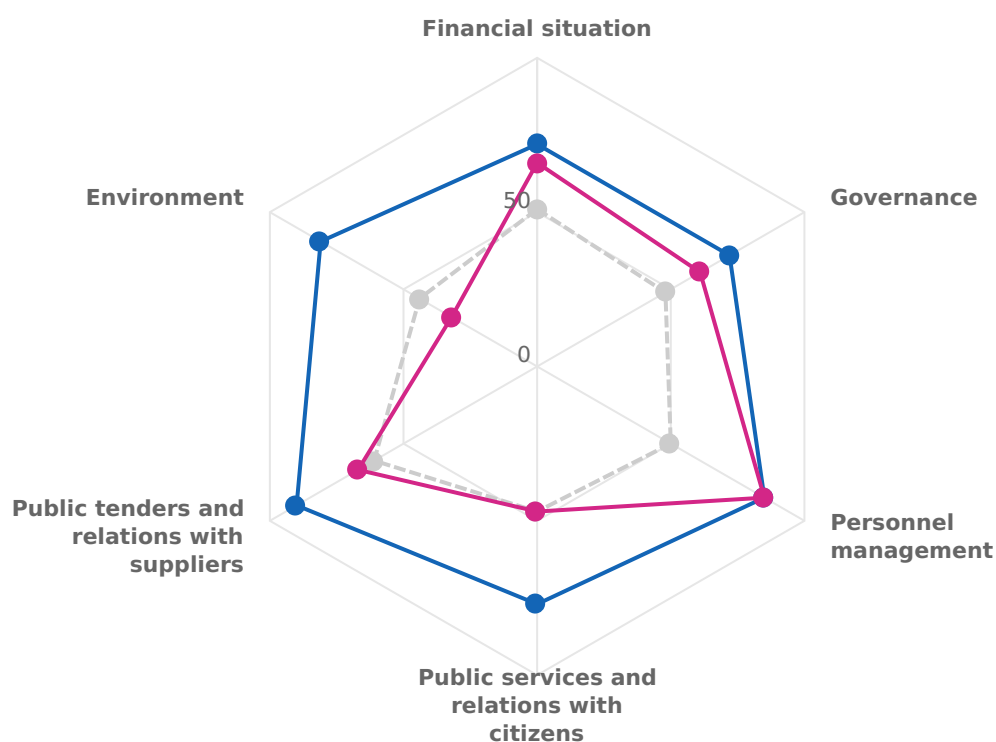


Distribution of Public Administrations with respect to the rating class



Administrative capacity: summary of the 6 macro-indicators

- Score of the Public Administration
- Benchmark Public Administration for each macro-area
- Average score of Public Administrations assessed



1 Financial situation

PP+ - Good

Rating

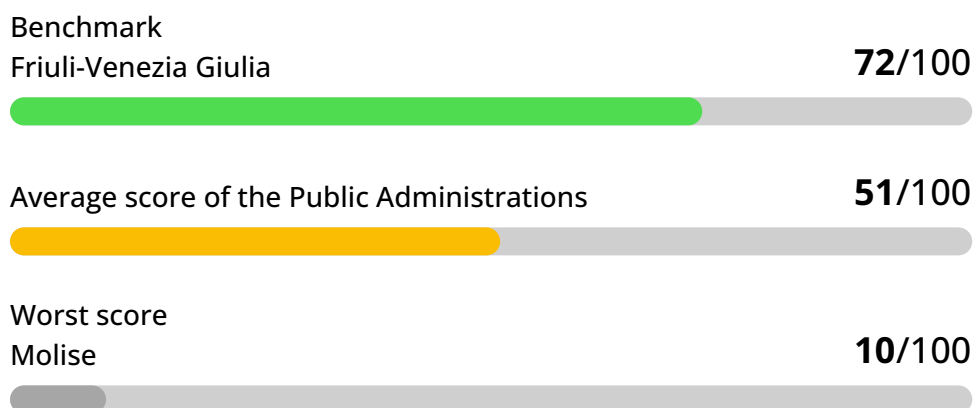
66

out of 100

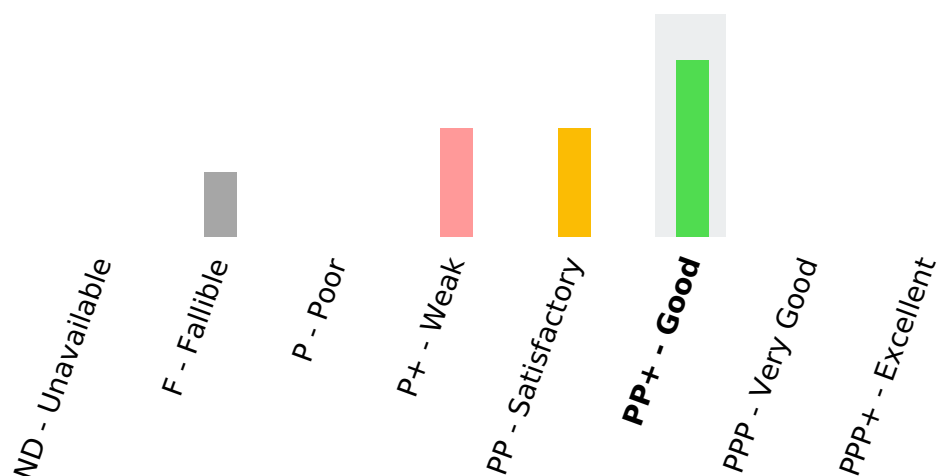
Chronological trend

Not available

Benchmark score



Distribution of Public Administrations with respect to the rating class



Strengths



Weaknesses

- Spending rigidity
- Per capita debt from financing
- Per capita debt to suppliers
- Off-budget debts recognized and financed
- Deficit/surplus on health expenditure per capita
- EU funds management - effected payments

- Capital account expenditure on total expenses
- Coverage of current expenditure and loan repayments through current revenues

INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Financial autonomy	%	90.21	High score for high values	4	■ ■ Medium
Financial pressure per capita	€ p.c.	2,721.42	High score for low values	4	■ ■ Medium
Collection capacity	%	83.14	High score for high values	4	■ ■ Medium
Spending capacity	%	84.35	High score for high values	4	■ ■ Medium
Spending rigidity	%	1.81	High score for low values	8	■ ■ ■ High
Capital account expenditure on total expenses	%	7.0	High score for high values	1	■ Low
Per capita debt from financing	€ p.c.	251.16	High score for low values	6	■ ■ ■ High
Per capita debt to suppliers	€ p.c.	41.41	High score for low values	6	■ ■ ■ High
Off-budget debts recognized and financed	%	0.0	High score for low values	8	■ ■ ■ High

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Coverage of current expenditure and loan repayments through current revenues	%	103.99	High score for high values	1	 Low
Deficit/surplus on health expenditure per capita	€ p.c.	0.01	High score for high values	8	 High
Expenditure for accredited private facilities on expenditure for health services	%	37.2	High score for low values	4	 Medium
EU funds management - effected payments	%	104.0	High score for high values	8	 High

2 Governance

PP+ - Good

Rating

61

out of 100

Chronological trend

Not available

Benchmark score

Benchmark

P.A. Trento

72/100



Average score of the Public Administrations

48/100



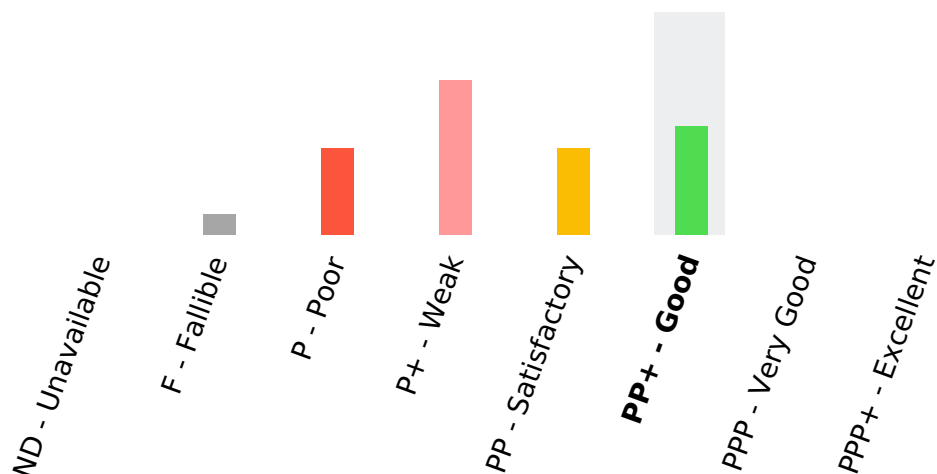
Worst score

Molise

17/100



Distribution of Public Administrations with respect to the rating class



Strengths

- Integrated Activity and Organisation Plan (PIAO) - Public Value
- Service outsourcing
- Subsidiary companies
- Compliance with public works supervision
- Anti-corruption measures undertaken



Weaknesses

- Digitalization expenditure incidence
- Investment expenditure on digitalization per 1,000 inhabitants
- Public real estate properties - report
- Public Real Estate properties - management

INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Integrated Activity and Organisation Plan (PIAO) - Public Value	abs	100.0	High score for high values	8	 High
PIAO - Performance	abs	85.0	High score for high values	3	 Medium
Efficiency indicator - activities and delivery times (M2)	abs	60.0	High score for high values	5	 Medium
Digitalization expenditure incidence	%	0.21	High score for high values	1	 Low
Investment expenditure on digitalization per 1,000 inhabitants	€/1,000 inhabitants	755.3	High score for high values	1	 Low
Service outsourcing	%	1.57	High score for low values	10	 High
Subsidiary companies	%	100.0	High score for high values	10	 High
Public real estate properties - report	abs	42.0	High score for high values	1	 Low
Public Real Estate properties - management	€ p.c.	-2.2676	High score for high values	1	 Low

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Average completion time for public works	mean	1.02	High score for low values	3	■ Medium
Compliance with public works supervision	%	61.0	High score for high values	8	■■■ High
Anti-corruption measures undertaken	abs	87.2727	High score for high values	10	■■■ High

3 Personnel management

PPP - Very Good

Rating

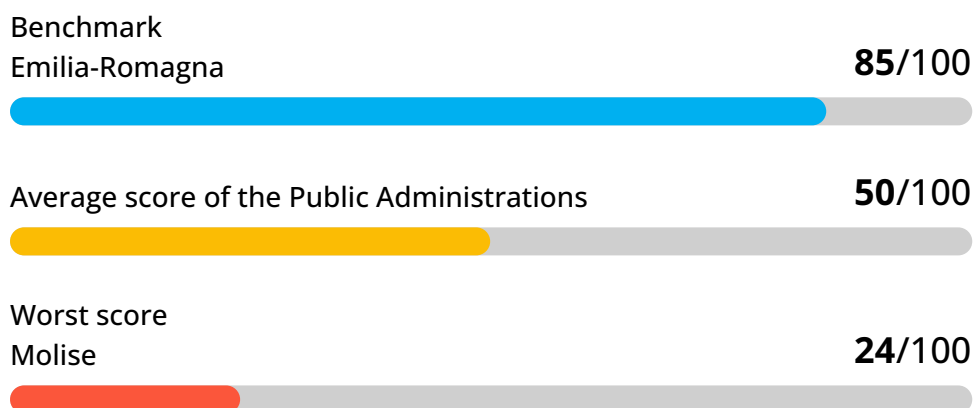
85

out of 100

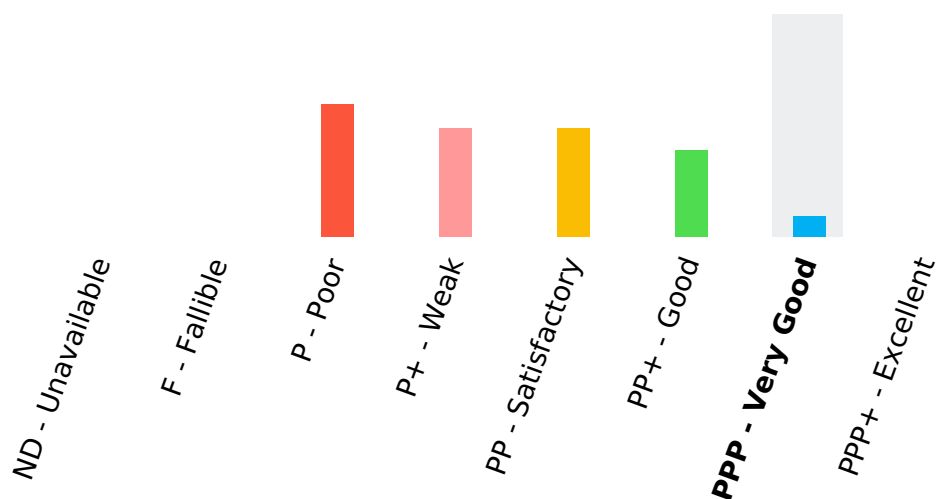
Chronological trend

Not available

Benchmark score



Distribution of Public Administrations with respect to the rating class



Strengths



Weaknesses

- Per capita personnel expenditure
- Personnel with a permanent contract per 1,000 inhabitants
- Average age
- Graduated (from university) employees (category D)
- Agile working employees out of total permanent employees
- Average days of absence (except holidays and training)
- Average of training days
- EQ (High qualification) /EP (High professionalism) profiles in service out of total officials and EQ area
- Total managers on total personnel
- Women managers on total managers

- Provided bonus out of allocated ones to managers

INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita personnel expenditure	€ p.c.	42.95	High score for low values	4	High
Personnel with a permanent contract per 1,000 inhabitants	value per 1k inhab.	0.8121	High score for low values	6	High
Personnel in flexible employment out of total employees	%	4.0733	High score for low values	5	Medium
Average age	years	51.5	High score for low values	10	High
Graduated (from university) employees (category D)	%	90.8081	High score for high values	10	High
Agile working employees out of total permanent employees	%	82.1448	High score for high values	10	High
Average days of absence (except holidays and training)	days per person	16.1	High score for low values	10	High

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Average of training days	days per person	4.82	High score for high values	12	High
EQ (High qualification) /EP (High professionalism) profiles in service out of total officials and EQ area	%	26.4393	High score for low values	4	High
Total managers on total personnel	%	2.43	High score for low values	4	High
Women managers on total managers	%	47.73	High score for high values	6	High
Provided bonus out of allocated ones to managers	%	100.0	High score for low values	1	Low
Degree of differentiation of bonus paid to managers	variance	91.3603	High score for high values	3	Medium

4 Public services and relations with citizens

P+ - Weak

Rating

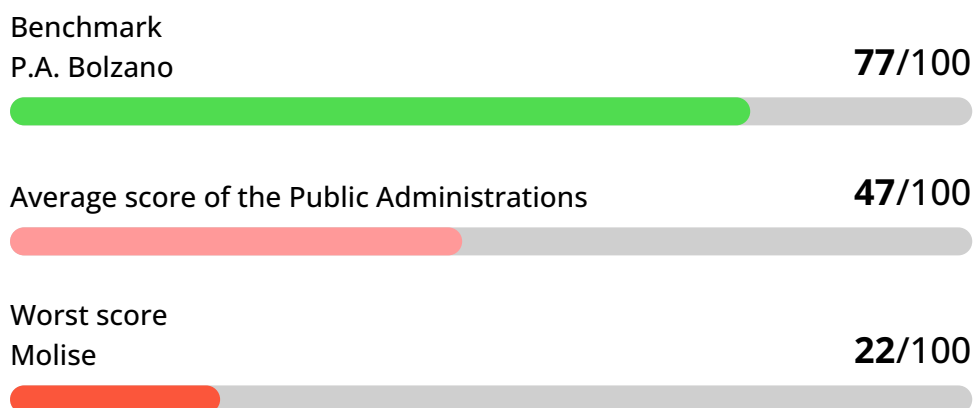
47

out of 100

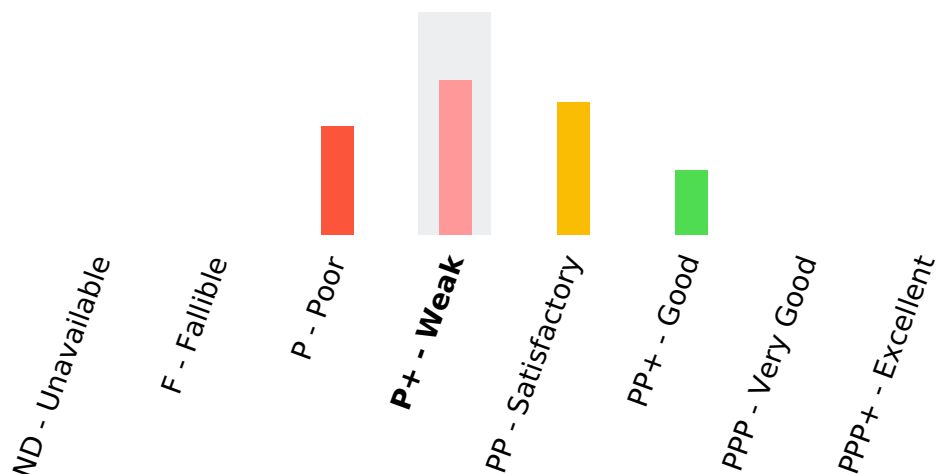
Chronological trend

Not available

Benchmark score



Distribution of Public Administrations with respect to the rating class



Strengths

- Hospital migration
- Per capita territorial pharmaceutical expenditure
- Essential levels of care - global indicator



Weaknesses

- Accredited private healthcare facilities per 10k inhabitants
- Per capita investments in transport and the right to mobility
- Per capita investment in economic development and competitiveness
- Per capita current expenditure on social rights, social policies and family
- Per capita current expenditure on education and right to study per school-age population

INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Hospital migration	%	5.5	High score for low values	8	 High
Accredited private healthcare facilities per 10k inhabitants	value per 10k inhab.	3.3691	High score for low values	1	 Low
Per capita territorial pharmaceutical expenditure	€ p.c.	9.4	High score for low values	8	 High
Services guaranteed in time (priority class B)	abs	77.45	High score for high values	4	 Medium
Essential levels of care - global indicator	abs	285.2	High score for high values	8	 High
Landline high-speed internet access covering	%	57.6	High score for high values	4	 Medium
Per capita expenditure on health protection	€ p.c.	2,510.66	High score for high values	3	 Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita investment in health protection	€ p.c.	129.69	High score for high values	3	■ ■ Medium
Per capita investments in transport and the right to mobility	€ p.c.	38.87	High score for high values	1	■ Low
Per capita investment in economic development and competitiveness	€ p.c.	22.94	High score for high values	1	■ Low
Per capita investment in land planning and housing construction	€ p.c.	13.31	High score for high values	4	■ ■ Medium
Per capita current expenditure on social rights, social policies and family	€ p.c.	50.98	High score for high values	1	■ Low
Per capita current expenditure on education and right to study per school-age population	€/school-age citizen	118.41	High score for high values	1	■ Low

5 Public tenders and relations with suppliers

PP+ - Good

Rating

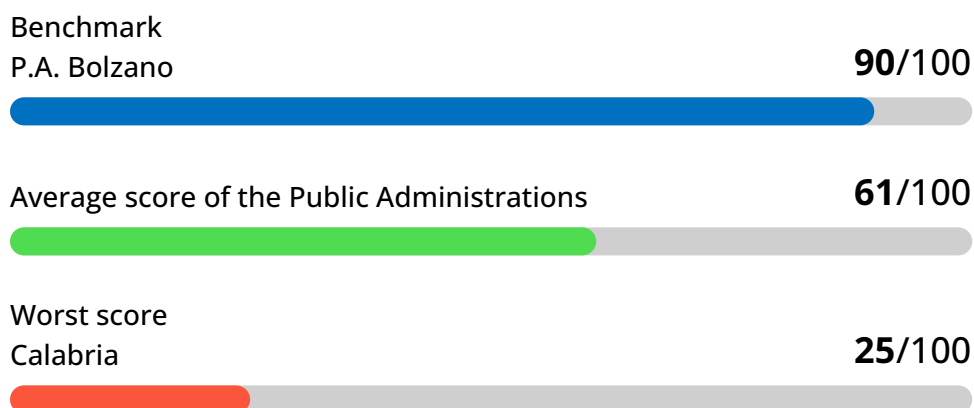
67

out of 100

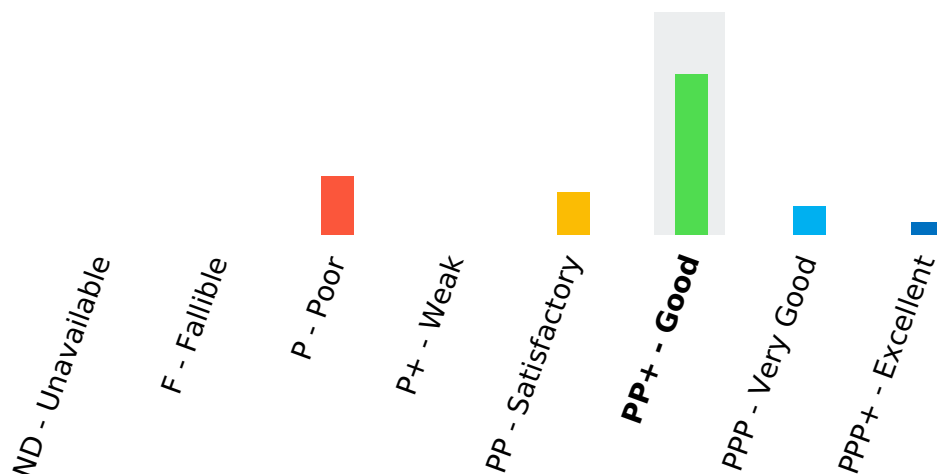
Chronological trend

Not available

Benchmark score



Distribution of Public Administrations with respect to the rating class



Strengths



Weaknesses

- TPI (Timeliness of Payment Indicator) - Ordinary component
- TPI (Timeliness of Payment Indicator) - Healthcare component
- Number of corporate creditor per 10k inhabitants
- Incidence of direct awards to affiliated companies on total contracts - amount

- Direct procurements on global public tenders - number

INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Direct procurements on global public tenders - number	%	79.63	High score for low values	1	 Low
Direct procurements on global public tenders - amount	%	11.04	High score for low values	6	 Medium
TPI (Timeliness of Payment Indicator) - Ordinary component	days	- 13.65	High score for low values	16	 High
TPI (Timeliness of Payment Indicator) - Healthcare component	days	- 42.05	High score for low values	10	 High
Per capita total amount of debts with suppliers	€ p.c.	3.254	High score for low values	5	 Medium
Number of corporate creditor per 10k inhabitants	value per 10k inhab.	0.193	High score for low values	10	 High
Settlement of commercial debts incurred during the fiscal year	%	72.65	High score for high values	4	 Medium
Settlement of commercial debts incurred during previous years	%	54.43	High score for high values	5	 Medium
Percentage of framework agreement contracts on total contracts – amount	%	29.68	High score for low values	6	 Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Incidence of direct awards to affiliated companies on total contracts - amount	%	0.0	High score for low values	4	High

6 Environment

P - Poor

Rating

32

out of 100

Chronological trend

Not available

Benchmark score

Benchmark

Sardegna

81/100



Average score of the Public Administrations

44/100



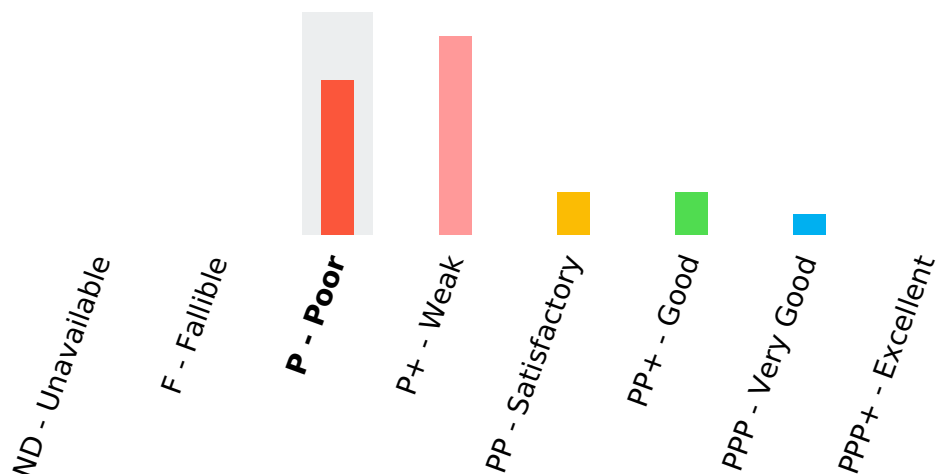
Worst score

Sicilia

21/100



Distribution of Public Administrations with respect to the rating class



Strengths

- Per capita investment in air quality and pollution reduction
- Urban waste disposal at landfill



Weaknesses

- Per capita expenditure on environmental protection, enhancement and restoration
- Per capita investment in the unified regional policy for sustainable development and the protection of land and environment
- Per capita current expenditure on protected areas, nature parks, nature conservation and afforestation
- Air quality - PM 2.5
- Per capita investment in integrated urban water management
- Per capita investment in waste management
- Electricity consumption covered by renewable sources
- Population exposed to flood risk
- Per capita investment in soil defense

INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita expenditure on environmental protection, enhancement and restoration	€ p.c.	1.77	High score for high values	1	 Low
Per capita investment in the unified regional policy for sustainable development and the protection of land and environment	€ p.c.	0.0	High score for high values	1	 Low
Per capita current expenditure on protected areas, nature parks, nature conservation and afforestation	€ p.c.	2.26	High score for high values	1	 Low
Air quality - PM 2.5	%	89.4	High score for low values	1	 Low
Per capita investment in air quality and pollution reduction	€ p.c.	5.32	High score for high values	8	 High
Per capita investment in integrated urban water management	€ p.c.	0.0	High score for high values	1	 Low
Urban waste disposal at landfill	%	5.2	High score for low values	8	 High

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita investment in waste management	€ p.c.	0.0	High score for high values	1	 Low
Electricity consumption covered by renewable sources	%	19.6479	High score for high values	1	 Low
Population exposed to landslide risk	%	1.9953	High score for low values	4	 Medium
Population exposed to flood risk	%	62.5216	High score for low values	1	 Low
Per capita expenditure on soil defense	€ p.c.	7.07	High score for high values	3	 Medium
Per capita investment in soil defense	€ p.c.	2.65	High score for high values	1	 Low